Scrum Webinar





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- 1. Webinar Objectives
- 2. Benefits to Participants joining this Webinar
- 3. Conducting the webinar
- 4. About VMEdu
- 5. VMEdu Comprehensive Learning Programs:

Scrum/Agile, PMP, Sales & Marketing, Six Sigma, Negotiation and more

6. About SCRUMstudy

- Why Scrum
- Why SCRUMstudy
- Overview of the SBOK Guide
- Scaling Scrum for Large Projects and the Enterprise
- SCRUMstudy Certifications
- SCRUMstudy Certified Trainer, Certified Agile Coach
- Classroom Training Methodology
- Online Courses
- Mobile App
- 7. Scrum/Agile Certification and Training
- 8. Next Steps Get Trained and Certified!



Objectives

- Knowing more about VMEdu/SCRUMstudy a leading global adult learning platform
- Understanding Scrum, and the benefits of Scrum vis-a-vis traditional Project Management
- ✓ Getting a high-level overview of the SCRUMstudy SBOK[™] framework and how it helps in delivering successful projects. The SBOK[™] framework is currently the most popular framework for Scrum/Agile in the industry.
- ✓ Learning about SCRUMstudy Certifications
- ✓ Learning how to become a SCRUMstudy Certified Trainer (SCT[™]) or SCRUMstudy Certified Agile Coach (SCAC[™]).

Benefits to Participants joining this webinar

VOUCHER CODE: SCRUM50 (valid till November 10, 2017)

Using this Voucher Code, all participants in this webinar will get access to

- Free 1 month VMEdu subscription (value \$ 35 per month) with 1000+ hours of high quality videos, case studies and additional content about Scrum/Agile; and also the best in class content about Digital Marketing, traditional Project Management (PMP[®]/PRINCE2[®]), ITIL, CBAP, and multiple other courses. Link to enroll – <u>http://www.vmedu.com/VCCP/Apply-VCCP</u>. Subscription can be accessed online or through mobile app.
- 50% discount on the physical copy of the SBOK Guide. (it will cost you \$ 17.75 including shipping charges). Buy now http://www.scrumstudy.com/SBOKGuide/download-free-buy-SBOK
- \$ 50 discount for all SCRUMstudy Scrum certifications. Link to enroll: http://www.scrumstudy.com/Certification
- \$ 50 discount (US/Canada only) on all SCRUMstudy physical and virtual classes. Link to enroll: <u>http://www.scrumstudy.com/Classes</u>
- Free Scrum Fundamentals Certification, 50 Free VMEdu RCUs / PMI PDUs



Conducting the Webinar

• The webinar is being coordinated by 5 co-authors of the SBOK Guide: Gaynell Malone, Drew Nations, James Pruitt, Dr. Jose Nunez, and Nikhil Kumar.



Gaynell Malone



James Pruitt



Buddy Peacock



Nikhil Kumar

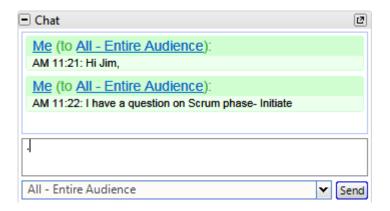


Arun Rahim



Conducting the Webinar

- We have 3,000+ persons participating in this webinar today, which makes it the biggest live Scrum/Agile webinar globally.
- All participants in this webinar can ask questions to the VMEdu team by using the chat button provided in GotoWebinar. VMEdu team will try to answer all questions asked through the chat window.



- We will take 5 minutes break every hour.
- We hope you enjoy and learn from this webinar!
- *: Answers from VMEdu representatives in the chat window are the views of individuals representing VMEdu. Inc, and may not represent the official views of VMEdu Inc.

Questions (please use the chat button provided in the Webinar)







About Us

- VMEdu is an accreditation body for Scrum & Agile, Sales & Marketing, Negotiation and Six Sigma. We provide comprehensive learning programs for PMP, PRINCE2, ITIL and several other courses. VMEdu also hosts 450+ courses from other Subject Matter Experts on our platform.
- Offer multi-modal learning through online or instructor-led classes. Include high-quality videos, podcasts, simulated exams, study guides, certifications, flashcards and more – all accessible via mobile app.
- Allow companies to conduct high-quality training classes using VMEdu's online and classroom course materials.
- World's first Free Cloud-based Learning Management System(LMS) with free mobile app.
- Provide a single portal to access online courses, video lectures, certification exams, and more.



Our Investors

SEQUOIA 些

- VMEdu is funded by Sequoia Capital, a Californian venture capital firm.
- The firm is known for funding companies such as Apple, Aruba Networks, Google, WhatsApp, YouTube, PayPal, Cisco Systems, Oracle, Electronic Arts, Yahoo!, NVIDIA, Navigenics, Cotendo, Atari, Ameritox, Kayak, Meebo, Admob, Zappos, Green Dot and LinkedIn.
- The *Wall Street Journal* estimates that 19% of NASDAQ's value is accounted by Sequoia funded firms.



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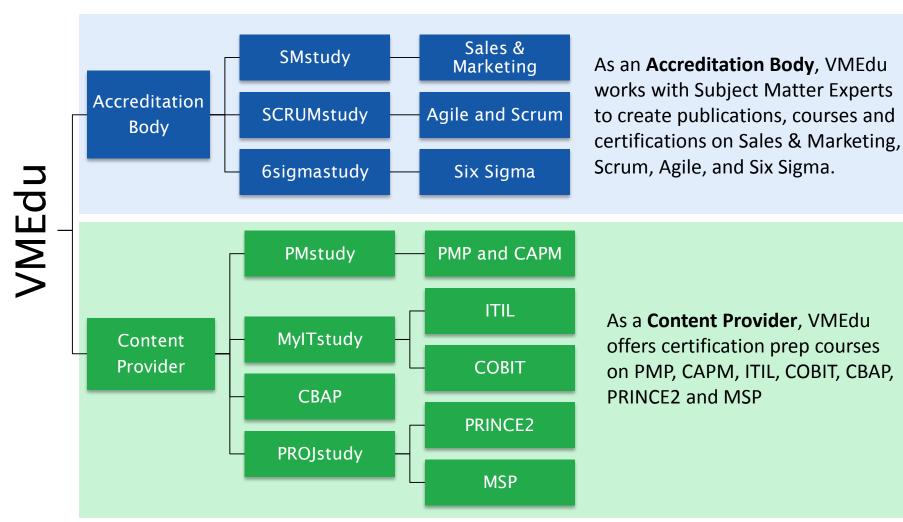
7500+ companies

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150+ countries









Comprehensive Learning Programs

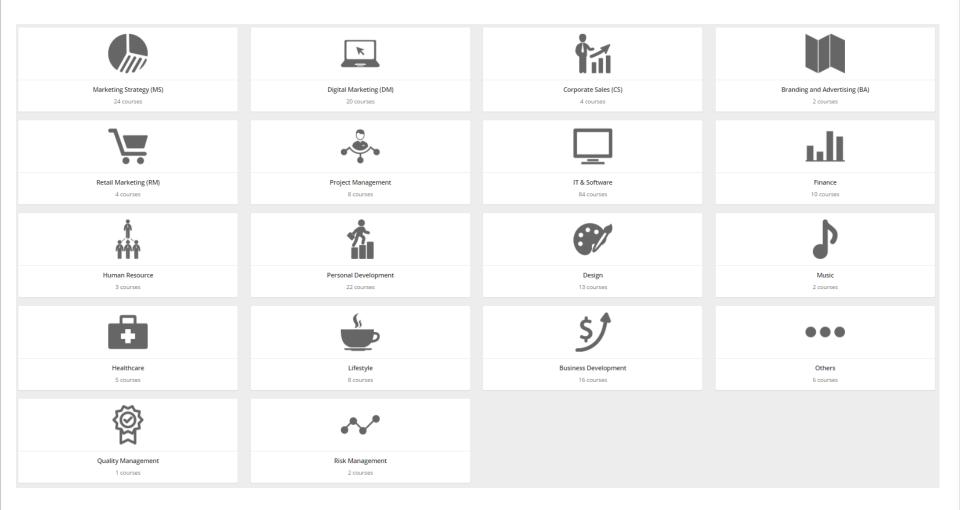


- Each CLP is provided by VMEdu brand websites such as PMstudy, SCRUMstudy, 6sigmastudy, Ngstudy, and SMstudy.
- Each CLP is equivalent to 50+ hours of learning through videos, case studies, classroom training modules, study guides, proctored certification exams, and more.





Other 450+ Courses



Questions (please use the chat button provided in the Webinar)





Targeting success

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Why Scrum?

✓ Most popular Agile framework for projects.

- Adaptive, iterative, fast, flexible, and effective method designed to deliver significant value quickly and throughout a project.
- ✓ The Scrum framework, as defined in the SBOK™ Guide, is structured in such a way that it supports product and service development in all types of industries and in any type of project, irrespective of its complexity.
- Uses cross-functional, self-organized and empowered teams who divide and execute their work in short, concentrated work cycles called Sprints.
- ✓ Focus on value-driven delivery helps Scrum Teams deliver results as early in the project as possible.



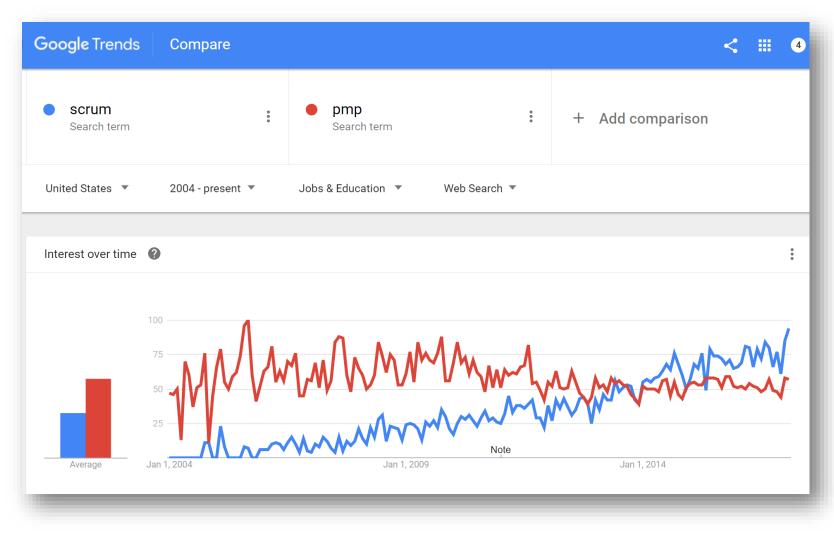
Why Scrum?

- ✓ Adaptability
- ✓ Transparency
- ✓ Continuous Feedback
- ✓ Continuous Improvement
- ✓ Faster Problem Resolution
- ✓ Efficient Development Process
- ✓ Sustainable Pace
- ✓ Early Delivery of High Value
- ✓ Motivation

- ✓ Effective Deliverables
- ✓ Customer Centric
- ✓ High Trust Environment
- ✓ Collective Ownership
- ✓ Continuous Delivery of Values
- ✓ High Velocity
- ✓ Innovative Environment



Growth of Scrum



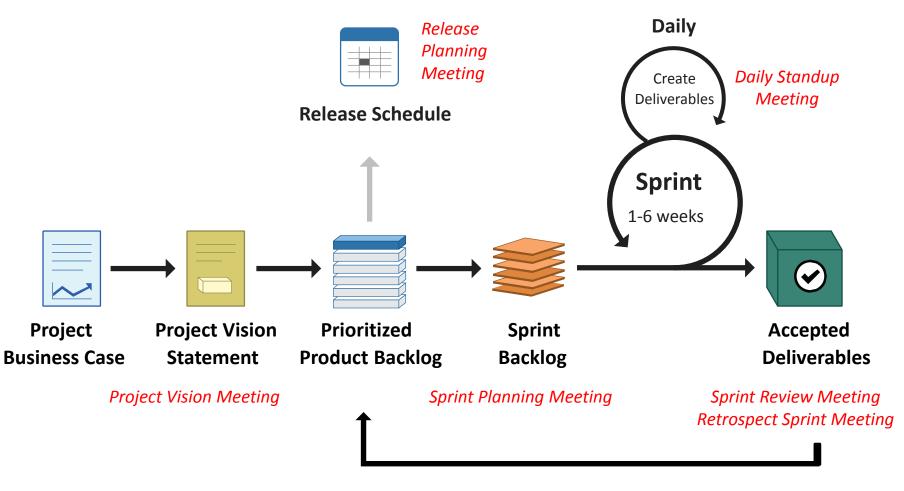


Scrum vs. Traditional Approach

Approach	Agile/Scrum	Waterfall
Emphasis	People	Process
Domain	Unpredictable/Exploratory	Predictable
Documentation	Minimal-only as required	Comprehensive
Quality assurance	Customer centric	Process centric
Process style	Iterative	Linear
Organization	Self-organized	Managed
Upfront Planning	Low	High
Perspective toward change	Adaptability	Sustainability
Prioritization of requirements	Based on business value and regularly updated	Fixed in the project plan
Management Style	Decentralized	Autocratic
Leadership	Collaborative, Servant Leadership	Command and control
Performance Measurement	Business value	Plan conformity
Returns on Investment	Early/throughout project life	End of project life



Scrum Framework



Questions (please use the chat button provided in the Webinar)







Most Popular and Widely Accepted
Based on Scrum Body of Knowledge (SBOK™ Guide)
Industry-wide Acceptance
Credible and Standard Testing Environment
Multiple Free Resources for Scrum & Agile Community

SCRUMstudy certifies several thousand students each month – more than any other accreditation body for Scrum and Agile.

Details: https://www.scrumstudy.com/whyscrum/why-scrumstudy



Why SCRUMstudy?

Free "Scrum Fundamentals Certified" – SFC[™] Course

Standardized Resources for SCRUMstudy Trainers

Open to Feedback from Scrum/Agile Practitioners

Active Discussions to Share and Learn

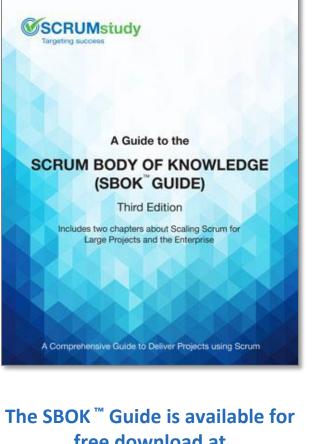
Established name in Scrum/Agile Certifications

SCRUMstudy LinkedIn Group was started just 2 years ago and now has 55,000+ members.

Details: https://www.scrumstudy.com/whyscrum/why-scrumstudy



Overview of the SBOK™ Guide

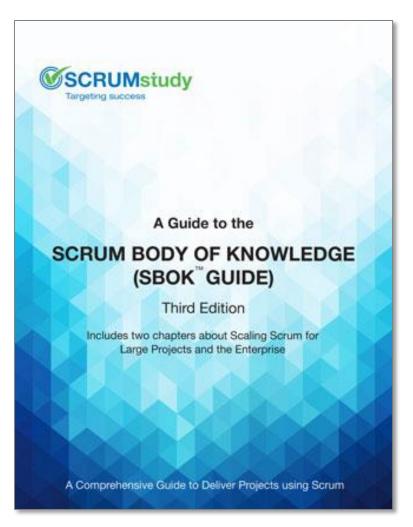


he SBOK TH Guide is available for free download at SCRUMstudy.com A Guide to the Scrum Body of Knowledge (SBOK[™] Guide) provides guidelines for the successful implementation of Scrum—the most popular Agile product development and project delivery method. Scrum, as defined in the SBOK[™] Guide, is applicable to the following:

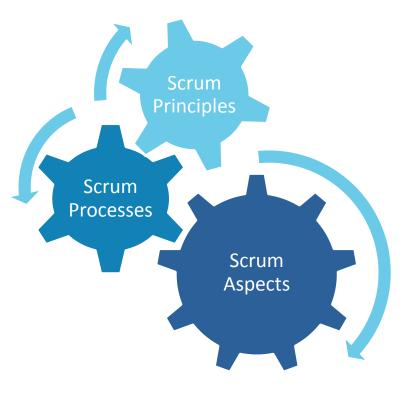
- ✓ Portfolios, programs, and/or projects in any industry
- Products, services, or any other results to be delivered to stakeholders
- ✓ Projects of any size or complexity

The **SBOK[™] Guide** can be used as a reference and knowledge guide by both experienced Scrum and other product and service development practitioners, as well as by individuals with no prior experience or knowledge of Scrum or other project delivery methodology.





The Scrum Framework is described by the Principles, Processes and Aspects.



SBOK[™] Guide Framework

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SBOK™ Guide: Chapters

- 1. INTRODUCTION
- 2. PRINCIPLES
- 3. ORGANIZATION
- 4. BUSINESS JUSTIFICATION
- 5. QUALITY
- 6. CHANGE
- 7. RISK
- 8. INITIATE
- 9. PLAN AND ESTIMATE
- 10. IMPLEMENT
- 11. REVIEW AND RETROSPECT
- 12. RELEASE
- 13. SCALING SCRUM FOR LARGE PROJECTS
- 14. SCALING SCRUM FOR THE ENTERPRISE

Questions (please use the chat button provided in the Webinar)





Introduction to Scrum

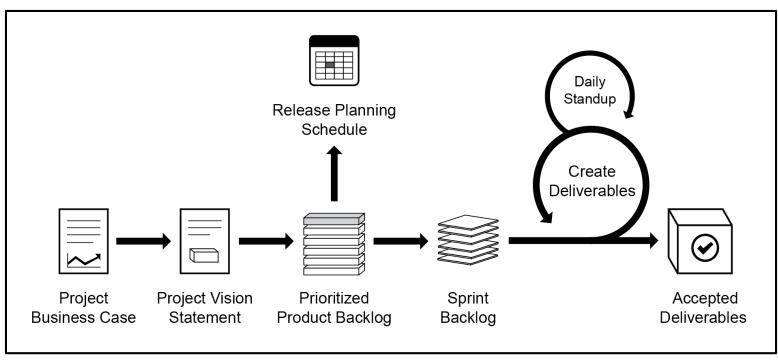
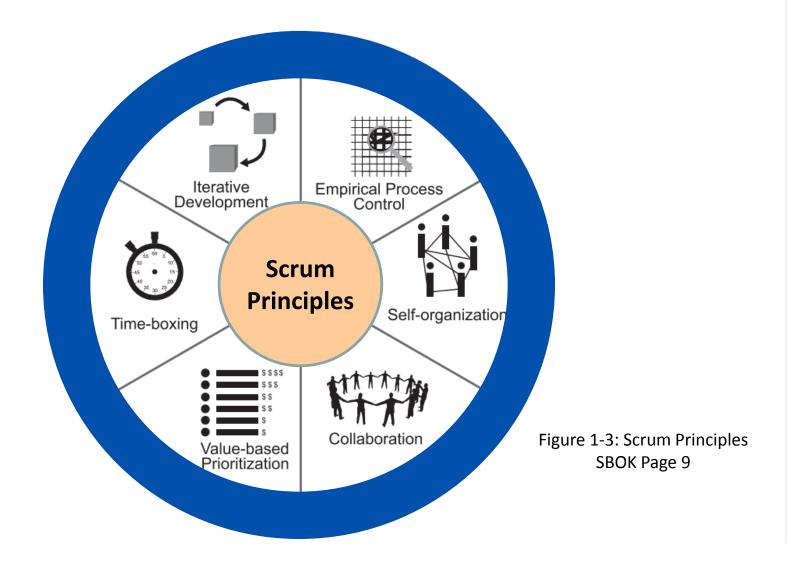


Figure 1-1: Scrum Flow for one Sprint

Additional Details: SBOK Pages 1-20; VMEdu online subscription (1 month free access to all participants in this webinar)



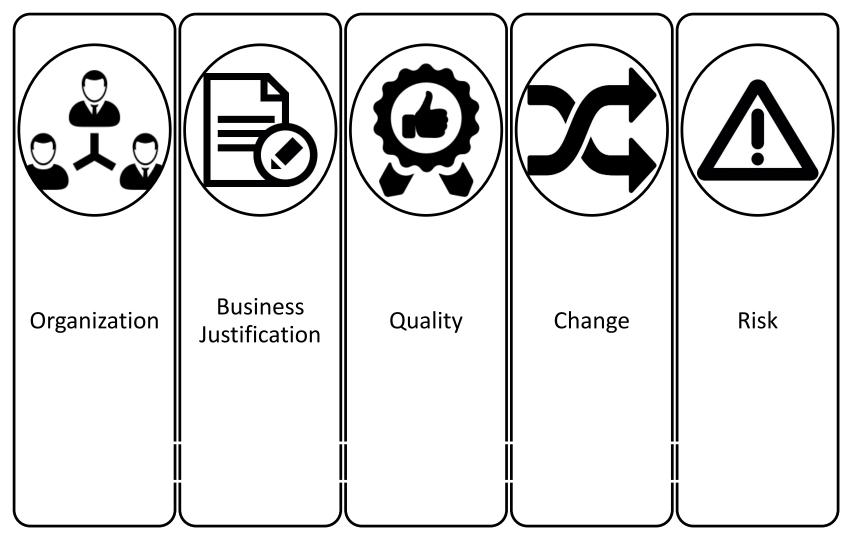
Scrum Principles



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Additional Details: SBOK Pages 10-14; VMEdu online subscription (1 month free access to all participants in this webinar)



Scrum Aspect: Organization

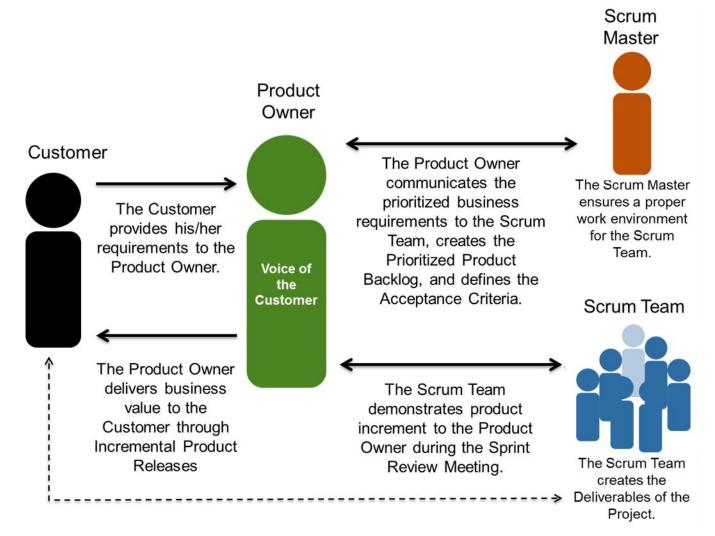


Figure 3-1: Scrum Roles—Overview; SBOK – Page 42

Additional Details: SBOK Pages 39-63; VMEdu online subscription (1 month free access to all participants in this webinar)



Scrum Aspect: Organization

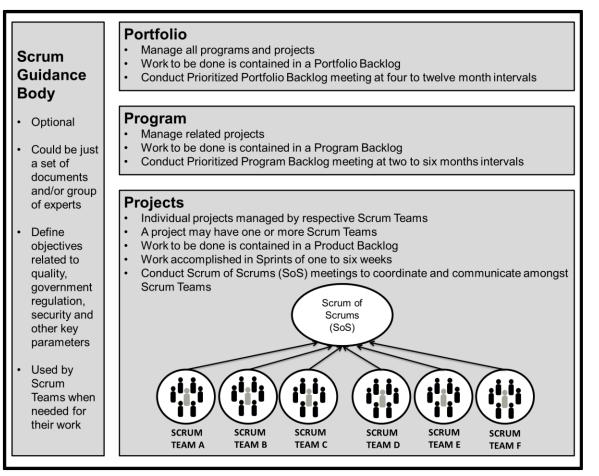


Figure 3-4: Scrum Across the Organization for Projects, Programs, and Portfolios; SBOK – Page 53

Additional Details: SBOK Pages 39-63; VMEdu online subscription (1 month free access to all participants in this webinar)



Scrum Aspect: Business Justification

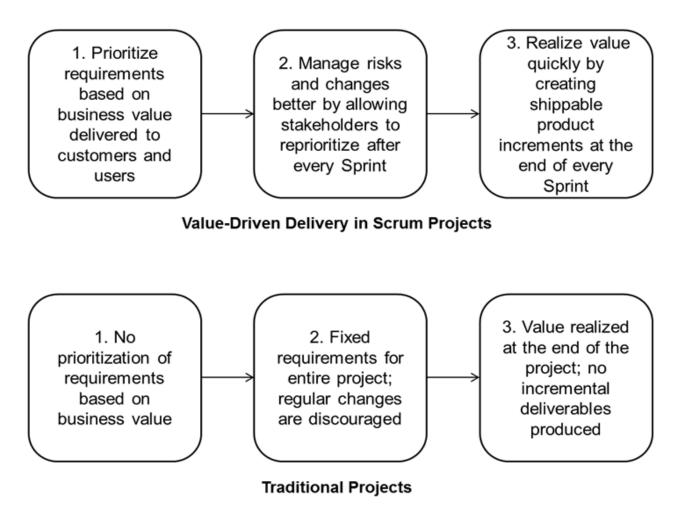


Figure 4-1: Delivering Value in Scrum vs. Traditional Projects; SBOK Page 67

Additional Details: SBOK Pages 65-82; VMEdu online subscription (1 month free access to all participants in this webinar)



Scrum Aspect: Business Justification

Assess and Present a Business Case

- During Create Project Vision, Develop Epic(s), Create Prioritized Product Backlog, and Conduct Release Planning processes
- Project analyzed by the Product Owner



Confirm Benefits Realization

- During Demonstrate and Validate Sprint Deliverables, Ship Deliverables, and Retrospect Project processes
- Responsibilities for post-project benefits realization are documented and passed on to the program management team

Continuous Value Justification

- During Create Deliverables, Conduct Daily Standup, and Groom Prioritized Product Backlog processes
- Product Owner keeps the Business
 Justification documentation updated





Figure 4-3: Business Justification and the Project Lifecycle; SBOK Page 71

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Scrum Aspect: Quality

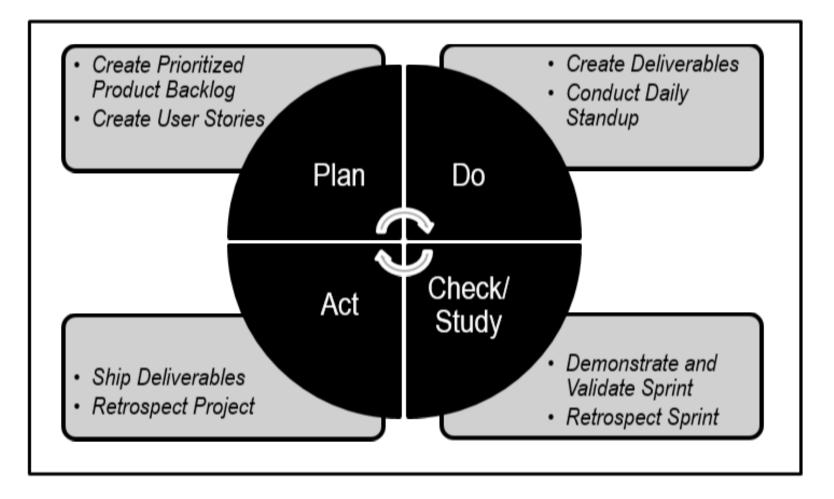


Figure 5-3: PDCA Cycle in Scrum; SBOK Page 94

Additional Details: SBOK Pages 83-95; VMEdu online subscription (1 month free access to all participants in this webinar)



Scrum Aspect: Change

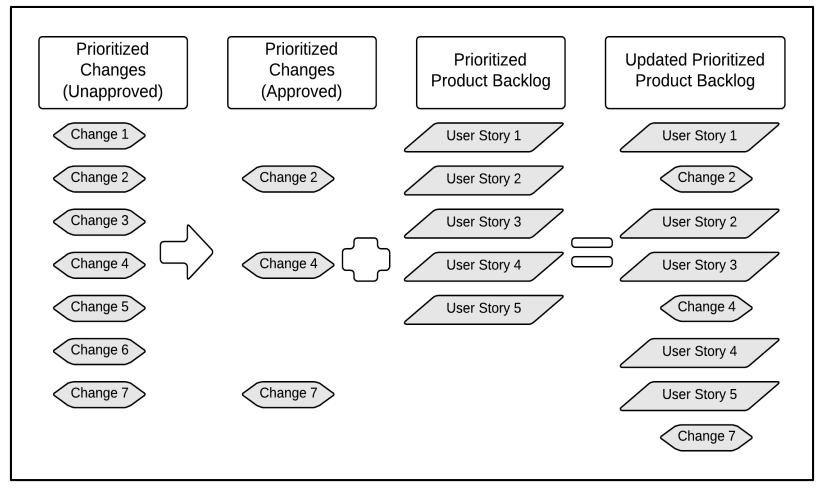


Figure 6-2: Updating Prioritized Product Backlog with Approved Changes; SBOK Page 100

Additional Details: SBOK Pages 97-115; VMEdu online subscription (1 month free access to all participants in this webinar) © 2017 VMEdu.com. All rights reserved 38



Scrum Aspect: Change

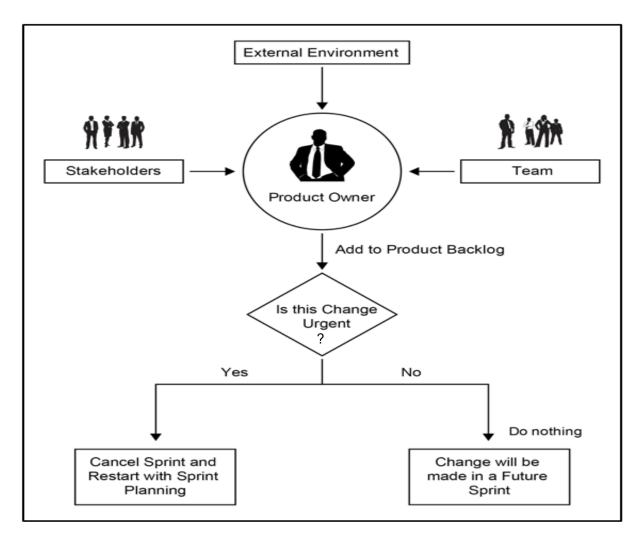


Figure 6-6: Integrating Change in Scrum; SBOK Page 107

Additional Details: SBOK Pages 97-115; VMEdu online subscription (1 month free access to all participants in this webinar)



Scrum Aspect: Change

Portfolio Prioritized Product Backlog

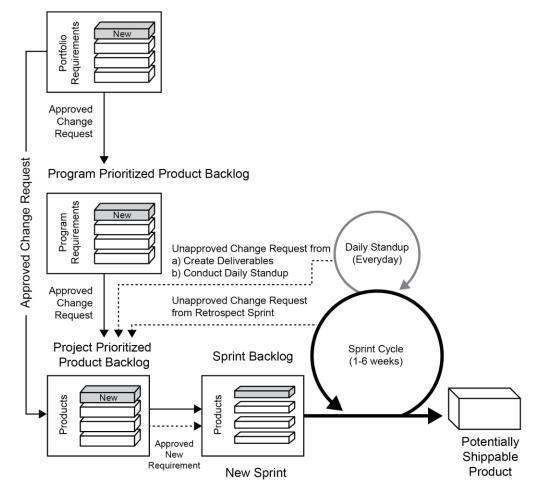


Figure 6-8: Incorporating Changes in Portfolio and Program; SBOK Page 113

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Scrum Aspect: Risk

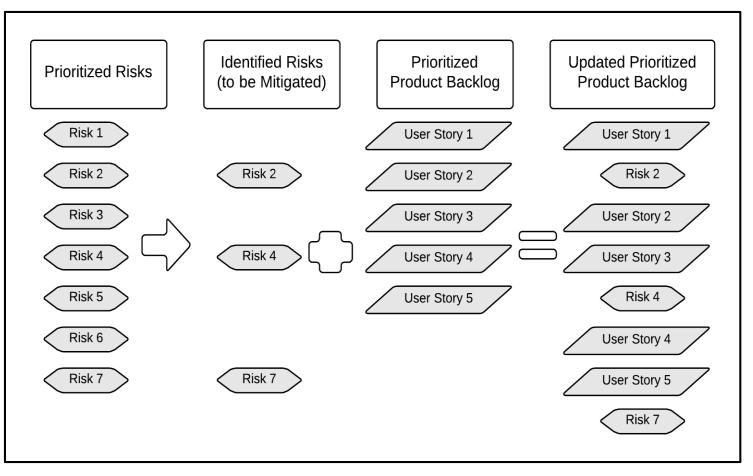


Figure 7-4: Process for Risk Prioritization; SBOK Page 126

Additional Details: SBOK Pages 117-133; VMEdu online subscription (1 month free access to all participants in this webinar)



Scrum Aspect: Risk

Minimizing Risks Through Scrum						
Flexibility reduces business- environment- related risk	Regular feedback reduces expectations- related risk	Team ownership reduces estimation risk	Transparency reduces non- detection risk	Iterative delivery reduces investment risk		

Additional Details: SBOK Pages 117-133; VMEdu online subscription (1 month free access to all participants in this webinar)



Scrum Aspect: Risk

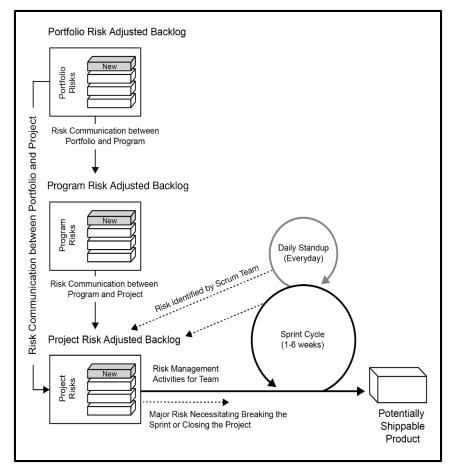


Figure 7-6: Handling Risks in Portfolios and Programs; SBOK Page 131

Additional Details: SBOK Pages 117-133; VMEdu online subscription (1 month free access to all participants in this webinar)

Questions (please use the chat button provided in the Webinar)





Scrum Phases & Processes

Initiate	Plan & Estimate	Implement	Review & Retrospect	Release
Create Project Vision	Create User Stories	Create Deliverables	Demonstrate and Validate Sprint	Ship Deliverables
Identify Scrum Master & Stakeholder(s)	Estimate User Stories	Conduct Daily Standup	Retrospect Sprint	Retrospect Project
Form Scrum Team	Commit User Stories	Groom Prioritized Product Backlog		
Develop Epics	Identify Tasks			
Create Prioritized Product Backlog	Estimate Tasks			
Conduct Release Planning	Create Sprint Backlog			

Additional Details: SBOK Pages 15-19; VMEdu online subscription (1 month free access to all participants in this webinar)



Scrum Phase: Initiate

8.1 Create Project Vision

INPUTS

- 1. Project Business Case* TOOLS
- 1. Project Vision Meeting*

OUTPUTS

INPUTS

TOOLS

1.

OUTPUTS

Epic(s)*

2. Personas*

1. Scrum Core Team*

2. Project Vision Statement*

1. User Group Meetings*

- 1. Identified Product Owner*
- 2. Project Vision Statement*

8.4 Develop Epic(s)

8.2 Identify Scrum Master and Stakeholder(s)

INPUTS

- 1. Product Owner*
- 2. Project Vision Statement*

TOOLS

1. Selection Criteria*

OUTPUTS

- 1. Identified Scrum Master*
- 2. Identified Stakeholder(s)*

8.5 Create Prioritized Product Backlog

INPUTS

- 1. Scrum Core Team*
- 2. Epic(s)*
- 3. Personas*

TOOLS

1. User Story Prioritization Methods*

OUTPUTS

- 1. Prioritized Product Backlog*
- 2. Done Criteria*

8.3 Form Scrum Team

INPUTS

- 1. Product Owner*
- 2. Scrum Master*
- 3. Project Vision Statement*

TOOLS

1. Scrum Team Selection*

OUTPUTS

1. Identified Scrum Team*

8.6 Conduct Release Planning

INPUTS

- 1. Scrum Core Team*
- 2. Stakeholders*
- 3. Project Vision Statement*
- 4. Prioritized Product Backlog*
- 5. Done Criteria*

TOOLS

- 1. Release Planning Sessions*
- 2. Release Prioritization Methods*

OUTPUTS

- 1. Release Planning Schedule*
- 2. Length of Sprint*

Figure 8-2: Initiate Overview (Essentials); SBOK Page 138

Additional Details: SBOK Pages 135-179; VMEdu online subscription (1 month free access to all participants in this webinar)



- The Scrum Team, sometimes referred to as the Development Team, is a group or team of people who are responsible for understanding the business requirements specified by the Product Owner, estimating User Stories, and final creation of the project Deliverables.
- Scrum Teams are cross-functional and self-organizing.

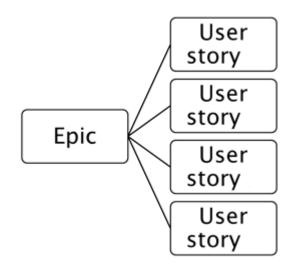


Additional Details: SBOK Page 156; VMEdu online subscription (1 month free access to all participants in this webinar)



Initiate Important Outputs – Epics

- Epics are written in the initial stages of the project when most User Stories are high-level functionalities or product descriptions and requirements are broadly defined.
- They are large, unrefined User Stories in the Prioritized Product Backlog.
- Once these Epics come up in the Prioritized Product Backlog for completion in an upcoming Sprint, they are then broken down into smaller, more granular User Stories.
- These smaller User Stories are generally simple, short, and easy to implement functionalities or blocks of tasks to be completed in a Sprint.



Additional Details: SBOK Page 164; VMEdu online subscription (1 month free access to all participants in this webinar)



Initiate Important Outputs – Personas

- Personas are highly detailed fictional characters, representative of the majority of users and of other stakeholders who may not directly use the end product.
- Personas are created to identify the needs of the target user base.
- Creating specific Personas can help the team better understand users and their requirements and goals.
- Example:

Vanessa is a 39 year old resident of San Francisco. She is pursuing her passion for traveling after having a highly successful career as an attorney. She likes to have options while picking air travel and accommodation services so that she can choose the best and the most affordable. She gets frustrated with slow and cluttered websites.

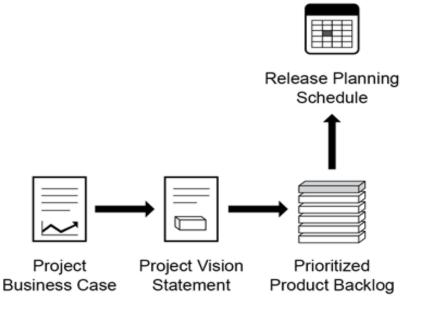


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Initiate Important Outputs – Prioritised Product Backlog

- The Product Owner develops a Prioritized Product Backlog which contains a prioritized list of business and project requirements written in the form of Epic(s), which are high level User Stories.
- The Prioritized Product Backlog is based on three primary factors: value, risk or uncertainty, and dependencies.



Additional Details: SBOK Page 171; VMEdu online subscription (1 month free access to all participants in this webinar)



- Done Criteria are a set of rules that are applicable to all User Stories.
- A clear definition of Done is critical, because it removes ambiguity from requirements and helps the team adhere to mandatory quality norms.
- General Done Criteria could include any of the following:
 - Reviewed by other team members
 - Completed unit testing of the User Story
 - Completion of quality assurance tests
 - Completion of all documentation related to the User Story
 - All issues are fixed
 - Successful demonstration to stakeholders and/or business representatives

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Initiate Important Outputs – Length of Sprint

- Based on the various inputs including business requirements and Release Planning Schedule, the Product Owner and the Scrum Team decide on the Length of Sprint for the project.
- Once determined, the Length of Sprint often remains the same throughout the project.
- However, the Length of Sprint may be changed if and as the Product Owner and the Scrum Team deem appropriate.
- A Sprint could be Time-boxed from 1 to 6 weeks. However, to get maximum benefits from a Scrum project, it is recommended to keep the maximum length of Sprint Time-boxed to 4 weeks.

Additional Details: SBOK Page 177; VMEdu online subscription (1 month free access to all participants in this webinar)

Questions (please use the chat button provided in the Webinar)





Scrum Phase: Plan & Estimate

9.1 Create User Stories

INPUTS

- 1. Scrum Core Team*
- 2. Prioritized Product Backlog*
- 3. Done Criteria*
- 4. Personas*

TOOLS

1. User Story Writing Expertise*

OUTPUTS

- 1. User Stories*
- 2. User Story Acceptance Criteria*

9.2 Estimate User Stories

INPUTS

- 1. Scrum Core Team*
- 2. User Stories*

TOOLS

1. Estimation Methods*

OUTPUTS

1. Estimated User Stories*

9.3 Commit User Stories

INPUTS

- 1. Scrum Core Team*
- 2. Estimated User Stories*
- 3. Length of Sprint*

TOOLS

1. Sprint Planning Meetings*

OUTPUTS

1. Committed User Stories*

9.4 Identify Tasks

INPUTS

- 1. Scrum Core Team*
- 2. Committed User Stories*

TOOLS

1. Sprint Planning Meetings*

OUTPUTS

1. Task List*

9.5 Estimate Tasks

INPUTS

- 1. Scrum Core Team*
- 2. Task List*

TOOLS

- 1. Sprint Planning Meetings*
- 2. Estimation Criteria*
- 3. Estimation Methods*

OUTPUTS

1. Effort Estimated Task List*

9.6 Create Sprint Backlog

INPUTS

- 1. Scrum Core Team*
- 2. Effort Estimated Task List*
- 3. Length of Sprint*

TOOLS

1. Sprint Planning Meetings*

OUTPUTS

- 1. Sprint Backlog*
- 2. Sprint Burndown Chart*

Figure 9-2: Plan and Estimate Overview (Essentials); SBOK Page 184

Additional Details: SBOK Pages 181-211; VMEdu online subscription (1 month free access to all participants in this webinar)

Plan & Estimate Phase - Important Outputs User Stories

- User Stories adhere to a specific, predefined structure and are a simplistic way of documenting the requirements and desired end-user functionality.
- A User Story tells you three things about the requirement: Who, What, and Why.
- The requirements expressed in User Stories are short, simple, and easy-tounderstand statements.
- User Story Format:
 - As a <role/persona>, I should be able to <requirement> so that <benefit>.
- User Story Example:
 - As a Database Administrator, I should be able to revert a selected number of database updates so that the desired version of the database is restored.
 - As a Web developer, I should be able to track user data through their unique login, so that I can enable customization of product and service offerings to the visitors.
 - As a customer, I should be able to log in as a guest, so that I can check the offerings without registration when constrained by time.

Additional Details: SBOK Page 189; VMEdu online subscription (1 month free access to all participants in this webinar)

Plan & Estimate Phase - Important Outputs User Story Acceptance Criteria

- Every User Story has an associated Acceptance Criteria.
- User Stories are subjective, so the Acceptance Criteria provide the objectivity required for the User Story to be considered as Done or not Done during the Sprint Review.
- Acceptance Criteria provide clarity to the team on what is expected of a User Story, remove ambiguity from requirements, and help in aligning expectations.
- Example:
 - Persona: Janine is a married 36 year old working professional with a family of three children. She is a busy, successful woman who balances her professional and personal life. She is comfortable with technology and is an early adopter of innovative services and products. She is always connected to the internet through multiple devices and regularly shops on e-commerce portals.
 - User Story: "As an online grocery shopper Janine, I should be able to save and view my draft order from any of my devices so that I can complete the order process at my convenience."
 - Acceptance Criteria:
 - Every in-progress order must be saved every 5 seconds to the logged in user account as a draft order
 - New draft orders must show up as notifications on any devices the user logs in

Additional Details: SBOK Page 190; VMEdu online subscription (1 month free access to all participants in this webinar)



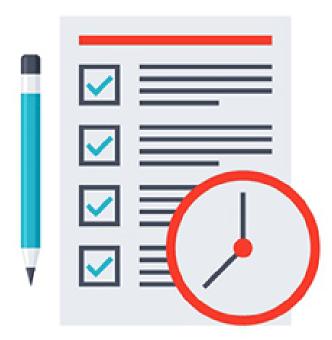
Plan & Estimate Phase - Important Tool Estimation Methods

- In the Plan & Estimate phase, Estimation Methods are used to estimate User Stories and Tasks.
- Some important tools used for Estimation include:
 - Wideband Delphi: Wideband Delphi is a group-based estimation technique for determining how much work is involved and how long it will take to complete.
 - Planning Poker: Planning Poker, also called Estimation Poker, is a derivative of the Wideband Delphi technique. This is an estimation technique which uses consensus to estimate relative sizes of User Stories or the effort required to create them.
 - Fist of Five: Fist of Five is a simple and fast mechanism that can be used as an estimation practice, as well as a general group consensus building technique. After initial discussion on a given item for estimation, the Scrum Team members are each asked to vote on a scale of 1 to 5 using their fingers.
 - Affinity Estimation: Affinity Estimation is a technique used to quickly estimate a large number of User Stories. Using sticky notes or index cards and tape, the team places User Stories on a wall or other surface, in order from small to large.

Additional Details: SBOK Page 193; VMEdu online subscription (1 month free access to all participants in this webinar)

Plan & Estimate Phase - Important Outputs Effort Estimated Task List

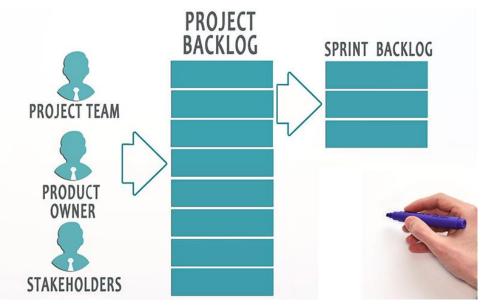
- The Effort Estimated Task List is a list of tasks associated with the Committed User Stories included in a Sprint.
- Typically the accuracy of estimates varies with team skills. Estimated effort is expressed in terms of the Estimation Criteria agreed on by the team.



Additional Details: SBOK Page 206; VMEdu online subscription (1 month free access to all participants in this webinar)

Plan & Estimate Phase - Important Outputs Sprint Backlog

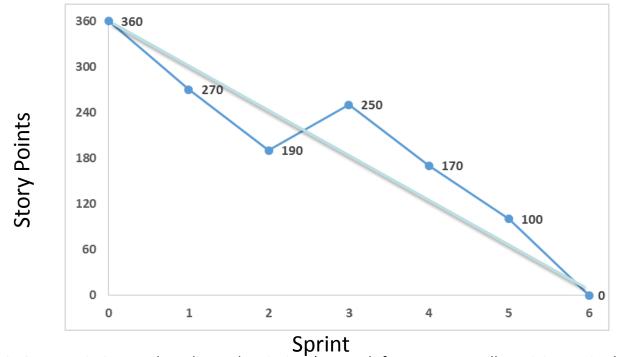
- The list of the tasks to be executed by the Scrum Team in the upcoming Sprint is called the Sprint Backlog.
- Each Scrum Team member also uses Effort Estimated Task List to select the tasks they plan to work on in the Sprint, based on their skills and experience.
- The list of the tasks to be executed by the Scrum Team in the upcoming Sprint is called the Sprint Backlog.



Additional Details: SBOK Page 209; VMEdu online subscription (1 month free access to all participants in this webinar)

Plan & Estimate Phase - Important Outputs Sprint Burndown Chart

- The Sprint Burndown Chart is a graph that depicts the amount of work remaining in the ongoing Sprint. The initial Sprint Burndown Chart is accompanied by a planned burndown.
- The Sprint Burndown Chart should be updated at the end of each day as work is completed.



Additional Details: SBOK Page 210; VMEdu online subscription (1 month free access to all participants in this webinar)

Questions (please use the chat button provided in the Webinar)





Scrum Phase: Implement

10.1 Create Deliverables

INPUTS

- 1. Scrum Core Team*
- 2. Sprint Backlog*
- 3. Scrumboard*
- 4. Impediment Log*

TOOLS

1. Team Expertise*

OUTPUTS

- 1. Sprint Deliverables*
- 2. Updated Scrumboard*
- 3. Updated Impediment Log*

10.2 Conduct Daily Standup

INPUTS

- 1. Scrum Team*
- 2. Scrum Master*
- 3. Sprint Burndown Chart*
- 4. Impediment Log*

TOOLS

- 1. Daily Standup Meeting*
- 2. Three Daily Questions*

OUTPUTS

- 1. Updated Sprint Burndown Chart*
- 2. Updated Impediment Log*

10.3 Groom Prioritized Product Backlog

INPUTS

- 1. Scrum Core Team*
- 2. Prioritized Product Backlog*

TOOLS

1. Prioritized Product Backlog Review Meeting*

OUTPUTS

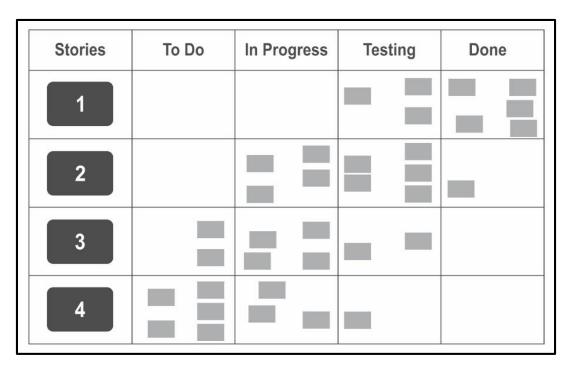
1. Updated Prioritized Product Backlog*

Figure 10-2: Implement Overview (Essentials); Page 216

Additional Details: SBOK Page 213-233; VMEdu online subscription (1 month free access to all participants in this webinar)



• Scrum's transparency comes from openly viewable information tools like the Scrumboard, which shows the progress of the team. The team uses a Scrumboard to plan and track progress during each Sprint. The Scrumboard contains four columns to indicate the progress of the estimated tasks for the Sprint



Additional Details: SBOK Page 221; VMEdu online subscription (1 month free access to all participants in this webinar)



Implement Phase - Important Outputs Impediment Log

- An impediment is any hindrance or hurdle that reduces the productivity of the Scrum Team. Impediments must be identified, resolved and removed if the team is to continue working effectively.
- Impediments can be internal to the team, such as inefficient workflow or lack of communication; or they can be external, such as software license issues, legal or government compliance requirements etc.
- Impediments should be formally recorded by the Scrum Master in an Impediment Log, and can be discussed during Daily Standup Meetings and Sprint Review Meetings as appropriate.

Additional Details: SBOK Page 221; VMEdu online subscription (1 month free access to all participants in this webinar)



Implement Phase - Important Tool Daily Standup Meeting

- The Daily Standup Meeting is a short daily meeting, Time-boxed to 15 minutes.
- Team members assemble to report their progress in the Sprint and plan the day's activities.
- The meeting duration is very short and all members of the Scrum Team are expected to attend.



Additional Details: SBOK Page 225; VMEdu online subscription (1 month free access to all participants in this webinar)



Implement Phase - Important Tool Three Daily Questions

- In the Daily Standup Meeting, facilitated by the Scrum Master, each Scrum Team member provides information in the form of answers to three specific questions:
 - What have I done since the last meeting?
 - What do I plan to do before the next meeting?
 - What impediments or obstacles (if any) am I currently facing?
- By focusing on these three questions, the entire team can have a clear understanding of the work status. Occasionally, other items may be discussed, but this is kept to a minimum in light of the Time-boxed nature of the meeting.

Additional Details: SBOK Page 225; VMEdu online subscription (1 month free access to all participants in this webinar)

Questions (please use the chat button provided in the Webinar)





Scrum Phase: Review & Retrospect

11.1 Demonstrate and Validate Sprint

INPUTS

- 1. Scrum Core Team*
- 2. Sprint Deliverables*
- 3. Sprint Backlog*
- 4. Done Criteria*
- 5. User Story Acceptance Criteria*

TOOLS

1. Sprint Review Meetings*

OUTPUTS

1. Accepted Deliverables*

11.2 Retrospect Sprint

INPUTS

- 1. Scrum Master*
- 2. Scrum Team*
- Outputs from Demonstrate and Validate Sprint*

TOOLS

1. Retrospect Sprint Meeting*

OUTPUTS

1. Agreed Actionable Improvements*

Figure 11-2: Review and Retrospect Overview; SBOK Page 239

Additional Details: SBOK Pages 235-247; VMEdu online subscription (1 month free access to all participants in this webinar)



Review & Retrospect Phase - Important Tool Sprint Review Meeting

- The Scrum Core Team members and relevant Stakeholder(s) participate in Sprint Review Meetings to accept the deliverables which meet the User Story Acceptance Criteria and reject unacceptable deliverables.
- These meetings are convened at the end of every Sprint. The Scrum Team demonstrates the achievements from the Sprint, including the new functionalities or products created.

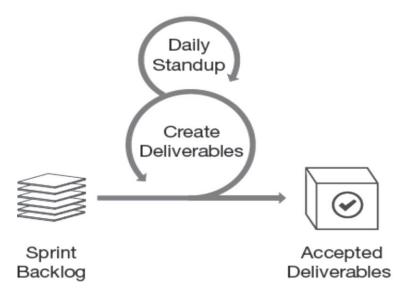


Additional Details: SBOK Page 240; VMEdu online subscription (1 month free access to all participants in this webinar)



Review & Retrospect Phase - Important Output Accepted Deliverables

- Deliverables which meet the User Story Acceptance Criteria are accepted by the Product Owner.
- The objective of a Sprint is to create potentially shippable deliverables, or product increments, which meet the Acceptance Criteria defined by the customer and Product Owner.
- These are considered Accepted Deliverables that may be released to the customer if they so desire.



Additional Details: SBOK Page 241; VMEdu online subscription (1 month free access to all participants in this webinar)



Review & Retrospect Phase - Important Tool Retrospect Sprint Meeting

- The Retrospect Sprint Meeting is an important element of the 'inspect-adapt' Scrum framework and it is the final step in a Sprint. All Scrum Team members attend the meeting, which is facilitated or moderated by the Scrum Master.
- Primary objectives of the meeting are to identify three specific items:
 - Things the team needs to keep doing: best practices
 - Things the team needs to begin doing: process improvements
 - Things the team needs to stop doing: process problems and bottlenecks



Additional Details: SBOK Page 244; VMEdu online subscription (1 month free access to all participants in this webinar)

Questions (please use the chat button provided in the Webinar)





Scrum Phase: Release

12.1 Ship Deliverables

INPUTS

- 1. Product Owner*
- 2. Stakeholder(s)*
- 3. Accepted Deliverables*
- 4. Release Planning Schedule*

TOOLS

1. Organizational Deployment Methods*

OUTPUTS

- 1. Working Deliverables Agreement*
- 2. Working Deliverables*
- 3. Product Releases*

12.2 Retrospect Project

INPUTS

1. Scrum Core Team(s)*

TOOLS

1. Retrospect Project Meeting*

OUTPUTS

- 1. Agreed Actionable Improvements*
- 2. Assigned Action Items and Due Dates*

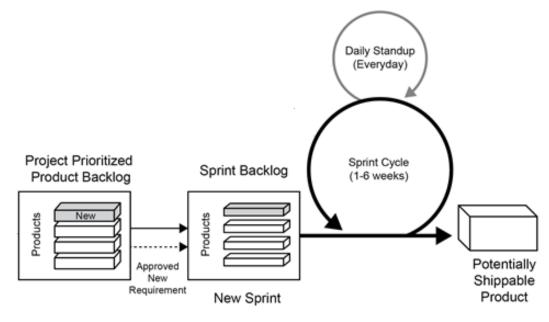
Figure 12-2: Release Overview (Essentials); SBOK Page 251

Additional Details: SBOK Pages 249-260; VMEdu online subscription (1 month free access to all participants in this webinar)



Release Phase - Important Output Working Deliverables

- This output is the final shippable Deliverable for which the project was sanctioned.
- As new product increments are created, they are continually integrated into prior increments, so there is a potentially shippable product available at all times throughout the project.



Additional Details: SBOK Page 255; VMEdu online subscription (1 month free access to all participants in this webinar)



Release Phase - Important Output Product Releases

- The Product Releases should include the following:
 - Release Content—This consists of essential information about the deliverables that can assist the Customer Support Team.
 - Release Notes—Release Notes should include external or market facing shipping criteria for the product to be delivered.

Additional Details: SBOK Page 255; VMEdu online subscription (1 month free access to all participants in this webinar)



Release Phase - Important Tool Retrospect Project Meeting

- The Retrospect Project Meeting is a meeting to determine ways in which team collaboration and effectiveness can be improved in future projects.
- Positives, negatives, and potential opportunities for improvement are also discussed.
- Attendees include the Project Team, Chief Scrum Master, Chief Product Owner, and Stakeholder(s).



Additional Details: SBOK Pages 258; VMEdu online subscription (1 month free access to all participants in this webinar)

Questions (please use the chat button provided in the Webinar)





Scaling Scrum for Large Projects

13.1 Create Large Project Components

INPUTS

- 1. Project Vision Statement*
- 2. Chief Product Owner*
- Chief Scrum Master*
- Identify Environment*
- 5. Scrum Guidance Body Recommendations*
- Product Owner*
- Scrum Master*

TOOLS

1. Environment Plan Meeting*

OUTPUTS

1. Release Readiness Plan*

13.2 Conduct and Coordinate Sprints

INPUTS

- 1. Core Teams*
- 2. Large Core Team*
- 3. Definition of Done*
- 4. User Story Acceptance Criteria*

TOOLS

- 1. Scrum of Scrum Meetings*
- 2. Team Expertise*

OUTPUTS

1. Sprint Deliverables*

13.3 Prepare Large Project Release

INPUTS

- 1. Core Teams*
- 2. Large Core Team*
- 3. Release Planning Schedule*
- Release Readiness Plan*

TOOLS

1. Communications Plan*

OUTPUTS

1. Shippable Product*

Figure 13-2: Scaling Scrum for Large Projects Overview (Essentials); SBOK Page No. 264

Additional Details: SBOK Pages 261-286; VMEdu online subscription (1 month free access to all participants in this webinar)



Scaling Scrum for the Enterprise

14.1 Create Program or Portfolio Components

INPUTS

- 1. Company Vision and Mission*
- Portfolio Product Owner*
- Portfolio Scrum Master*
- Program Product Owner*
- Program Scrum Master*

TOOLS

- 1. Communication plan(s)*
- Company Human Resource Plans*

OUTPUTS

- 1. Minimum Done Criteria*
- 2. User Story Acceptance Criteria*
- 3. Shared Resources*
- 4. Identified Stakeholders*

14.2 Review and Update Scrum Guidance Body

INPUTS

- 1. Regulations*
- 2. Recommended Scrum Guidance Body Improvements*

TOOLS

1. Member Selection Criteria*

OUTPUTS

1. Updated Scrum Guidance Body Recommendations*

14.3 Create and Groom Program or Portfolio Backlog

INPUTS

- 1. Company Vision and Mission*
- 2. Prioritized Portfolio Backlog*
- 3. Prioritized Program Backlog*
- Portfolio Scrum Master*
- 5. Portfolio Product Owner*
- 6. Program Product Owner*
- 7. Program Scrum Master*

TOOLS

- 1. Prioritized Program or Portfolio Backlog Review Meetings*
- 2. Communication Techniques*

OUTPUTS

- Updated Program or Portfolio Backlog*
- 2. Updated Scrum Guidance Body Recommendations*
- 3. Updated Implementation Deadlines for Projects*

14.4 Coordinate Program or Portfolio Components

INPUTS

- 1. Definition of Done*
- 2. Known Dependencies*
- 3. Prioritized Program or Portfolio Backlog*
- 4. Portfolio Product Owner*
- 5. Portfolio Scrum Master*
- 6. Program Product Owner*
- 7. Program Scrum Master*

TOOLS

1. Scrum of Scrums (SoS) Meeting*

OUTPUTS

- 1. Updated Impediments Logs*
- 2. Updated Dependencies*

14.5 Retrospect Program or Portfolio Releases

INPUTS

- 1. Portfolio Product Owner*
- 2. Program Product Owner*
- 3. Portfolio Scrum Master*
- 4. Program Scrum Master*

TOOLS

1. Retrospect Program or Portfolio Meeting*

OUTPUTS

- 1. Agreed Actionable Improvements*
- 2. Assigned Action Items and Due Dates*

Additional Details: SBOK Pages 287-313; VMEdu online subscription (1 month free access to all participants in this webinar)

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Questions (please use the chat button provided in the Webinar)

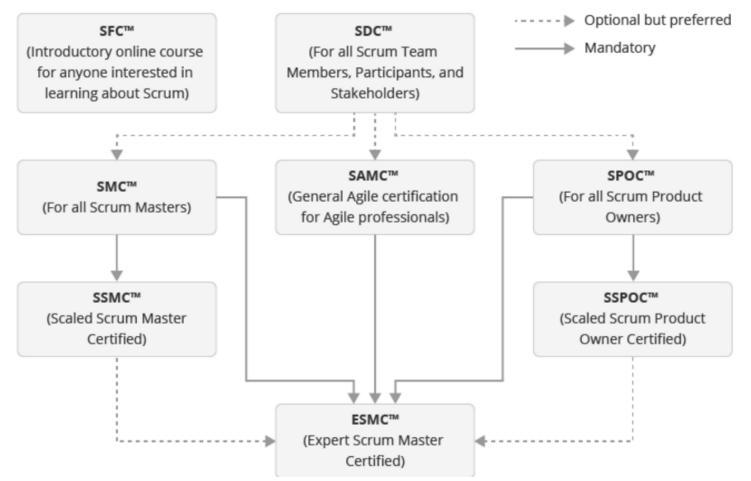




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SCRUMstudy Certification Schema



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- 75 questions per exam
- No negative marks for wrong answers
- 90 minutes duration
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- Current pass rate: 98%

SCRUMstudy SMC

- Multiple choice
- 100 questions per exam
- No negative marks for
- wrong answers
- 120 minutes duration
- Proctored online exam
- Current pass rate: 95%

SCRUMstudy SAMC

- Multiple choice
- 100 questions per exam
- No negative marks for wrong answers
- 120 minutes duration
- Proctored online exam
- Current pass rate: 93%

SCRUMstudy SPOC

- Multiple choice
- 140 questions per exam
- No negative marks for wrong answers
- 180 minutes duration
- Proctored online exam.
- Current pass rate: 93%

SCRUMstudy SSMC

- Multiple choice
- 70 questions per exam
- No negative marks for wrong answers
- 90 minutes duration
- Proctored online exam

SCRUMstudy SSPOC

- Multiple choice
- 70 questions per exam
- No negative marks for
- wrong answers
- 90 minutes duration
- Proctored online exam

*Additional details available at http://www.scrumstudy.com/Certification



SCRUMstudy Certified Trainer (SCT)

- □ To teach SCRUMstudy certification programs a trainer must be accredited as a SCRUMstudy Certified Trainer (SCT[™])
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Overview	 SCAC[™] prepares Scrum practitioners to manage complex Scrum projects involving big project teams, programs and portfolios. Helps practitioners to get implementation and consultation projects in Scrum.
Audience Profile	 SCAC[™] certification is meant for those SCRUM consultants/training partners, whose primary business is to provide consultancy and help in implementing Scrum in other organizations
Prerequisites	 Should have more than 3 years of experience managing Scrum/Agile Projects and more than 6 years of project management experience. Should be SCRUMstudy Certified Trainer (SCT[™])
Process	 Submit an application and provide details of the Scrum/Agile projects implemented Pay \$500 towards SCRUMstudy SCAC[™] application fee.

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Classroom courses have unique elements that make them highly engaging as well as informative for their respective audiences. Each classroom course has an online component and includes the following resources.

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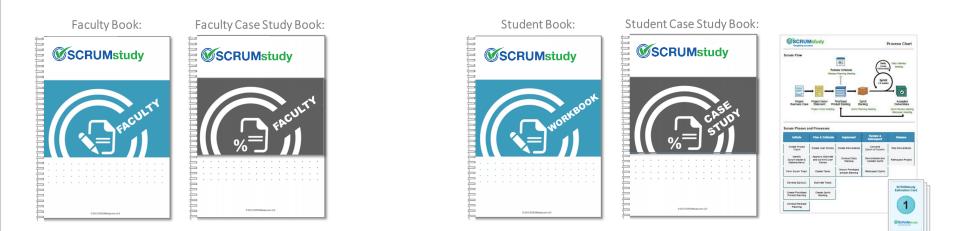
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Classroom Training Methodology





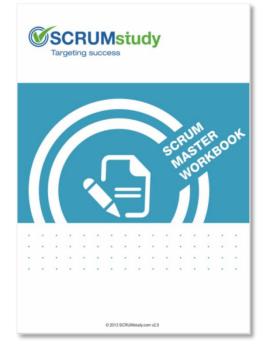






Classroom: Faculty Materials

Faculty Workbook:



Faculty Case Study Book:



Story Board (optional):

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Case Study Book:

Student Workbook:

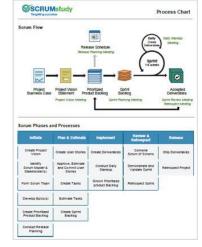
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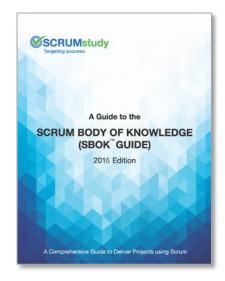
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Process Chart:





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- Corporate Discounts are available!



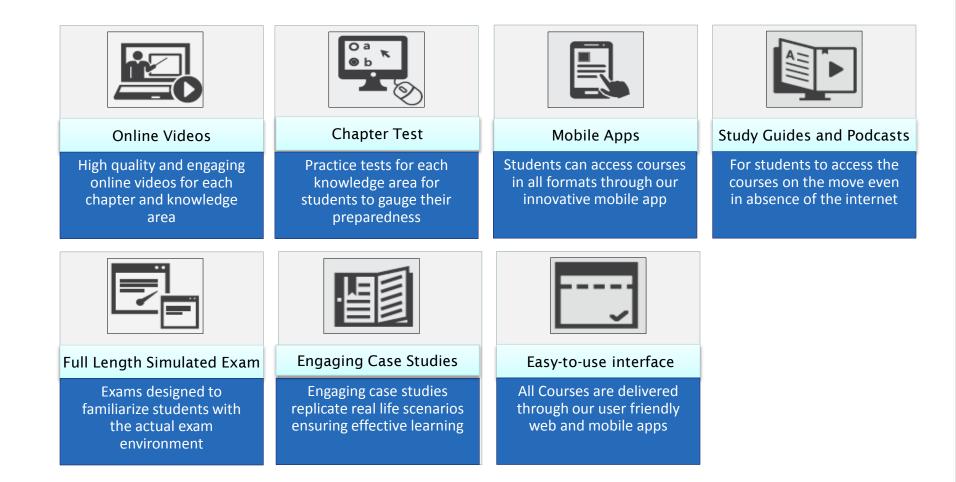


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			Release Phase 11:10 min 17% Comple		e Phase			



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Thank you!